

budimex

Investor Presentation

FY'19





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Market snapshot



1.1 Market environment – top facts



- In 02'20 IPAG* published the revised GDP growth forecast for Poland \rightarrow '20f: **3,4%**; '21f: **3,2%**
- Average annual inflation rate should soon exceed 3,0% level \rightarrow '20f: **3,1%** y-o-y
- Sejm approved State Budget Act for '20, which assumes no budget deficit in '20
- Construction market in Poland grew at a lower rate than in '18 → FY'19: +6,0%
- Main materials prices in '19 grew slower than in '18 (in some cases prices dropped)
- Huge problems of some general contractors forced GDDKiA to terminate several contracts in '19 and launch tenders for works completion,
- Generally, profitability remained under pressure, but some big companies slowly recover their margins
- Increase of budget of two big investment programs executed by GDDKiA and PKP
 PLK to 142 bn PLN and 76 bn PLN respectively
- Strong demand on residential developers market, despite significant increase in flats prices observed in recent quarters (+9-10% y-o-y in 6 biggest agglomerations)

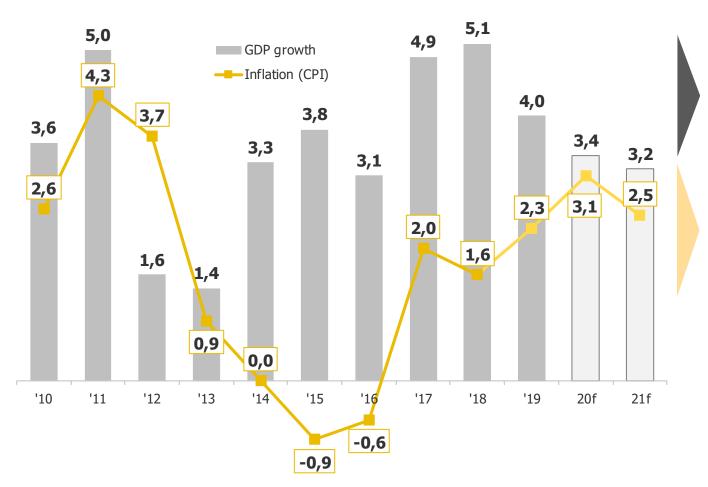
1.2 Macroeconomic forecasts for Poland



Comment

• Falling GDP growth is accompanied by rising inflation that will probably reach the peak in 2020

GDP growth and inflation rate (%, y-o-y)



Forecasted decrease of GDP growth mainly due to insufficient level of investments and external factors

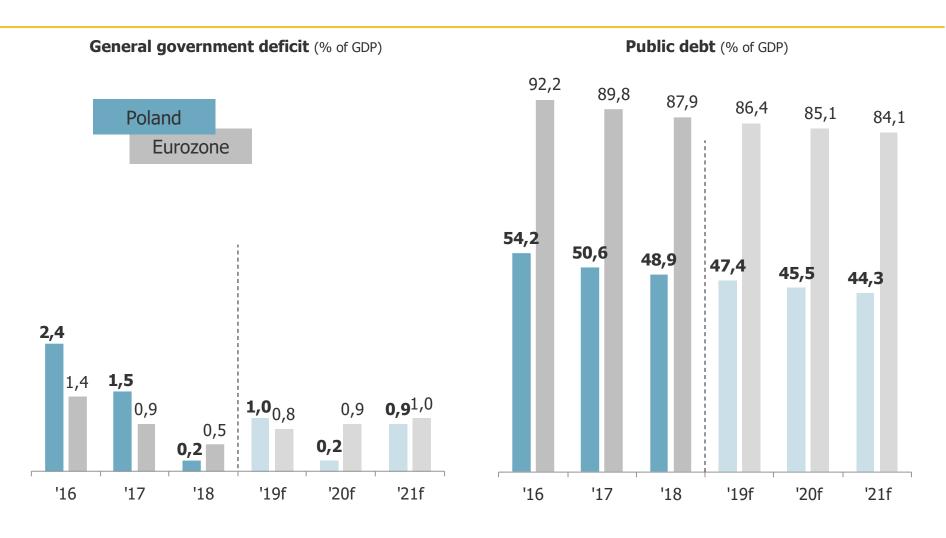
In '20, inflation rate could exceed **Central Bank's fluctuation band**

1.2 Public finances



Comment

 Very low budget deficit achieved in '18 vs. '17 (much lower than planned in Budget Act)



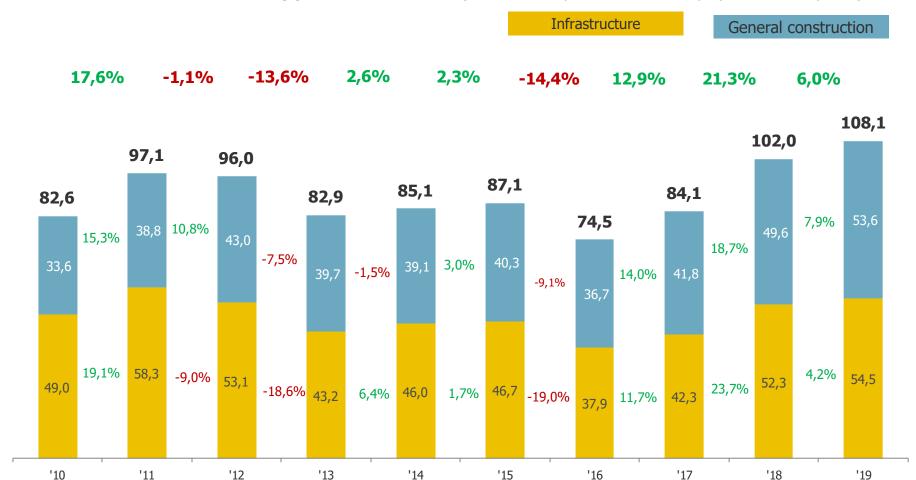
1.3 Construction production by segment



Comment

- Construction production in '19 grew by 6,0% y-o-y (current prices)
- In '20 construction production could increase slightly
- EU funds transitional period could result in fall of production in '22-'23

Construction and assembly production '10 – '19 (bn PLN, enterprises with > 9 employees, current prices)



Investor Presentation FY'19 Source: CSO

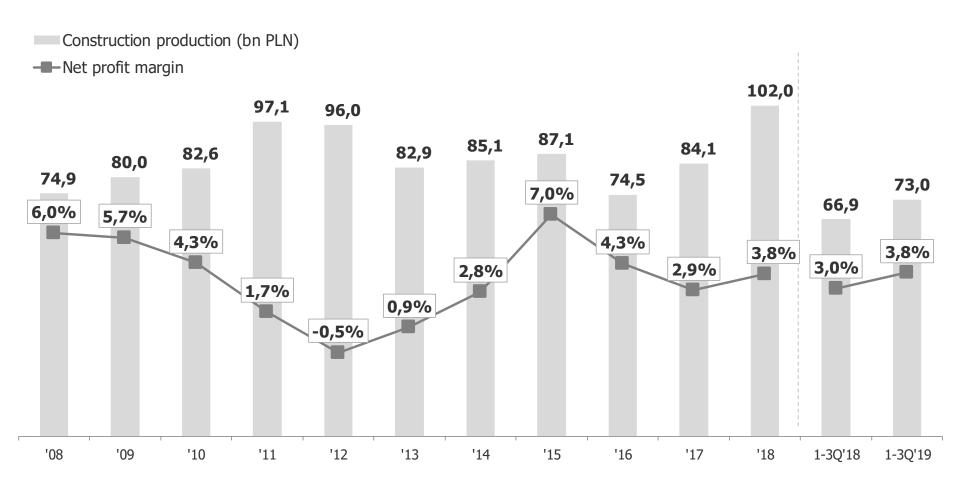
1.3 Production vs.net profit margin in construction



Comment

 High cost inflation combined with no real indexation impacted strongly margins of construction companies, but statistical data show that margins are currently improving

Construction production (companies > 9 employees) **vs. net profit margin in construction** (companies > 49 employees)



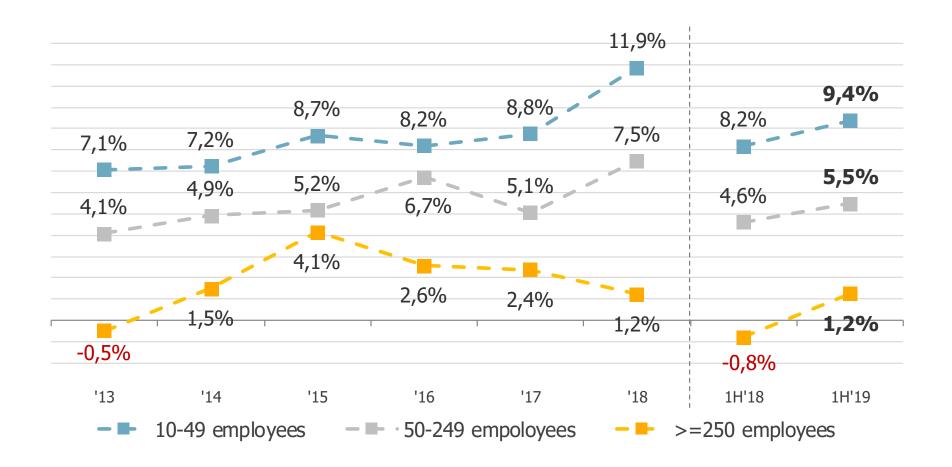
Investor Presentation FY'19 Source: CSO

1.3 EBIT margin by size of construction company



Comment

- Small construction companies were able to improve their margin in '18, while profitability of big companies felt to 1,2%
- In 1H'19 profitability of big companies faced a recovery

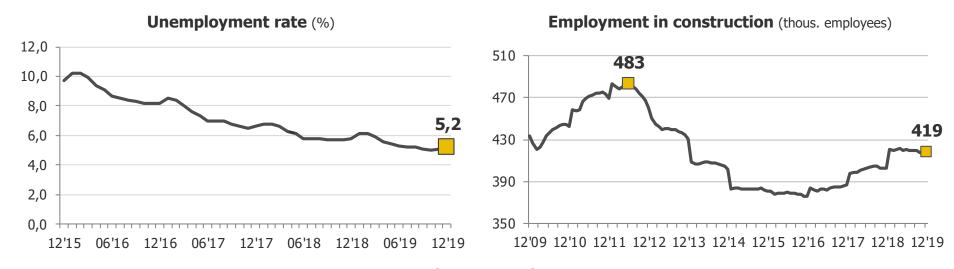


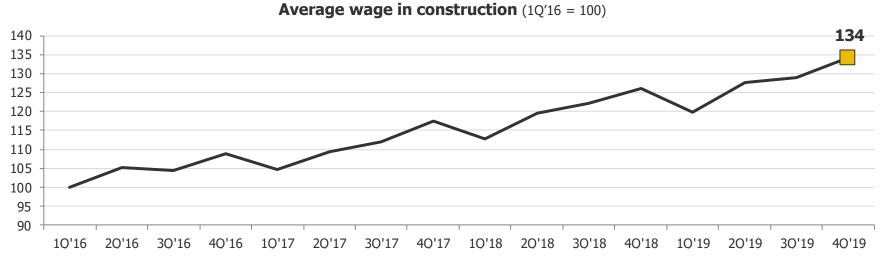
1.4 Labour market



Comment

 Construction companies have to deal with labour shortage and increase of labour costs



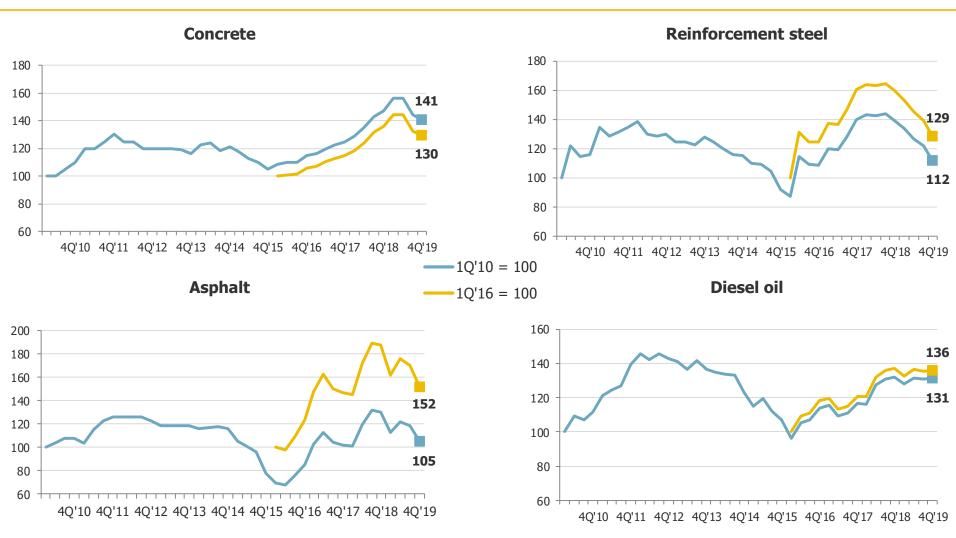


1.5 Prices of main materials



Comment

 Lower dynamics of construction production may normalize the situation on materials market





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Budimex Group

FY'19 results



2.1 Budimex Group – top facts in FY'19

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- No significant change of sales in FY'19 \rightarrow FY'19: **7,6 bn PLN** (+2,5% y-o-y)
- Decrease of % EBIT in construction segment \rightarrow FY'19: **2,9%** (-1,0 p.p. y-o-y)
- Rising share of railway in construction sales \rightarrow FY'19: **16,6%** (+7,6 p.p. y-o-y)
- Increase of net cash \rightarrow 12′19: **1,4 bn PLN** (+0,8 bn PLN vs. 09′19)
- Higher value of contracts signed \rightarrow FY'19: **7,5 bn PLN** (+14,1% y-o-y)
- Increase of backlog \rightarrow 12′19: **10,8 bn PLN** (+0,7 bn PLN vs. 12′18)
- High improvement of market offer \rightarrow 12'19: **3 904** flats (+547 flats vs. 12'18)
- Purchase of remaining 51% stake in FBSerwis conducted at the begin of 07'19 (start of full consolidation of FBSerwis Group results in 3Q'19)
- Three significant positive one-off events booked in FY'19 (two on EBIT level and one below); total impact on Group's net profit = 90 M PLN (1,2% of sales)



Comment

- In '19 Budimex Group achieved similar sales level as in '18
- Three one-off events had an significant impact on the net profit generated in '19

	4Q'19	4Q'18	Δ		FY'19	FY'18
Sales	2 187	1 997	190	1	7 570	7 387
y-o-y dynamics	9,5%	10,0%	-0,5 pp.	•	2,5%	16,0%
Gross margin	198	183	14	↑	552	629
% sales	9,0%	9,2%	-0,1 pp.	•	7,3%	8,5%
SG&A	-79	-73	-6		-229	-260
% sales	3,6%	3,7%	-0,1 pp.		3,0%	3,5%
Other operating	-24	-5	-19		-4	48
EBIT	95	105	-11	•	318	417
% sales	4,3%	5,3%	-0,9 pp.	•	4,2%	5,6%
PBT	119	100	20	1	332	403
% sales	5,4%	5,0%	0,5 pp.	1	4,4%	5,5%
Net profit	89	75	14	1	226	305
% sales	4,1%	3,7%	0,3 pp.	1	3,0%	4,1%



Comment

- In 07'19 Budimex SA finalized the purchase transaction of 51% stake in FBSerwis and gained a sole control over the company
- FBSerwis financial results are presented in services segment











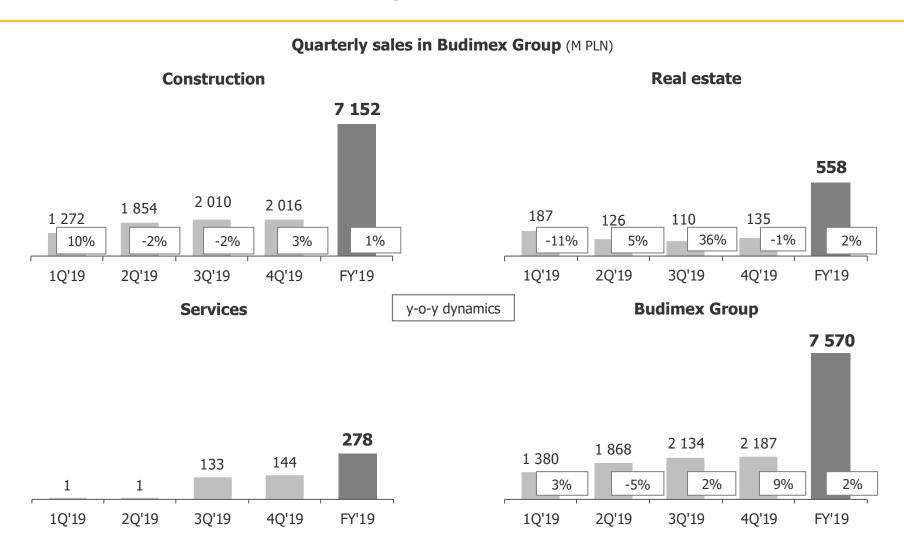


Share as at 12'19: 51%



Comment

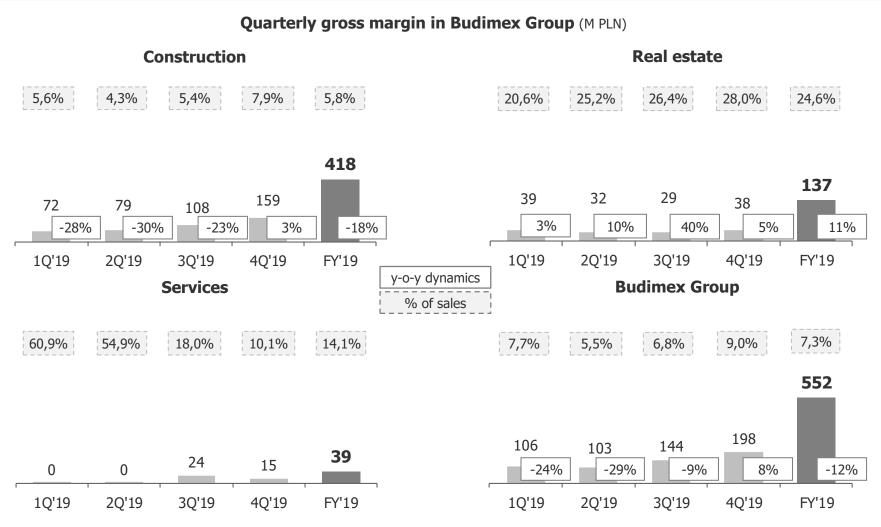
- Favorable weather conditions allowed to maintain high sales in the construction segment in 4Q'19
- In 07'19 Budimex began full consolidation of FBSerwis results





Comment

 New contracts that have been signed over last quarters improved the profitability of backlog and contributed to the decent margin in 4Q'19

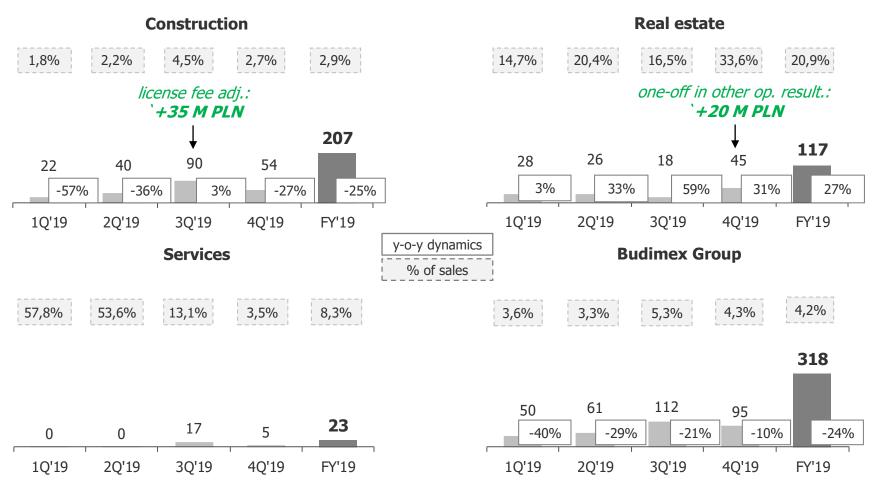




Comment

- Two one-off events booked in 3Q'19 and 4Q'19 improved Group's EBIT by 55 M PLN
- Seasonal q-o-q deterioration of EBIT margin in services segment

Quarterly EBIT in Budimex Group (M PLN)

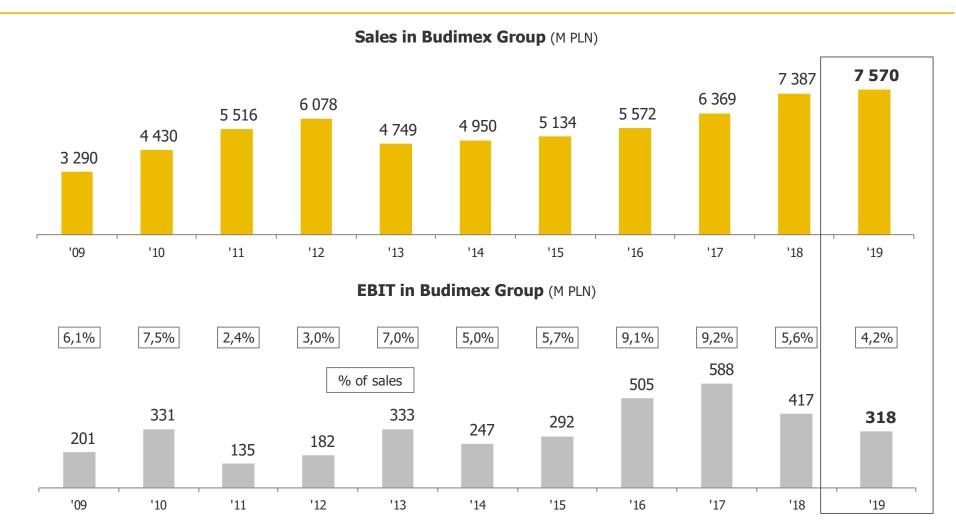


2.2 P&L – historical results



Comment

- In FY'19 Budimex Group achieved record sales at the level of 7,6 bn PLN
- Due to deterioration of profitability in construction segment, Group's EBIT margin was under pressure



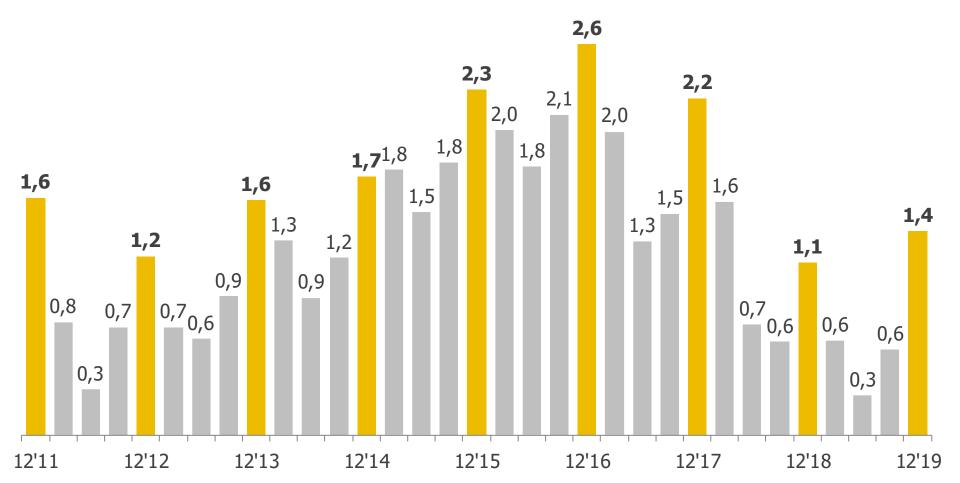
2.3 Evolution of Net Treasury Position



Comment

- Seasonal increase of net cash in 4Q'19
- Despite acquisition of 51% stake in FBSerwis and dividend payment, net cash increased vs. 12'18
- Positive impact of advances on cash balance in '19

Net Treasury Position in Budimex Group $(M\ PLN)$





Construction segment – FY'19 results

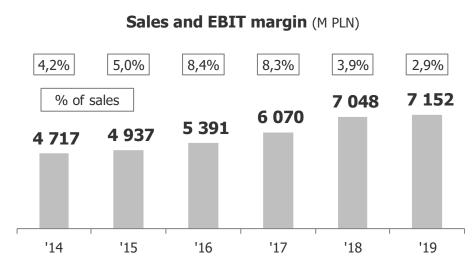




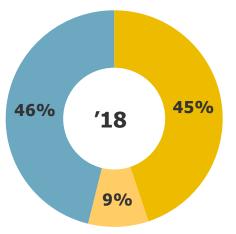
Comment

- Deterioration of EBIT margin in FY'19
- The share of sales generated in railway segment increased due to further execution of record railway backlog

		FY'19	y-o-y dynamics
Sales		7 152	1%
Gross margin		418	-18%
C	% sales	5,8%	-1,4 pp.
EBIT		207	-25%
C	% sales	2,9%	-1,0 pp.
Net profit		107	-46%
(% sales	1,5%	-1,3 pp.



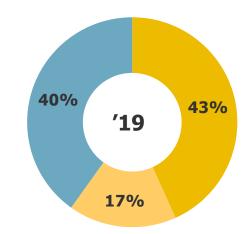
Sales structure



General construction & other

Railway

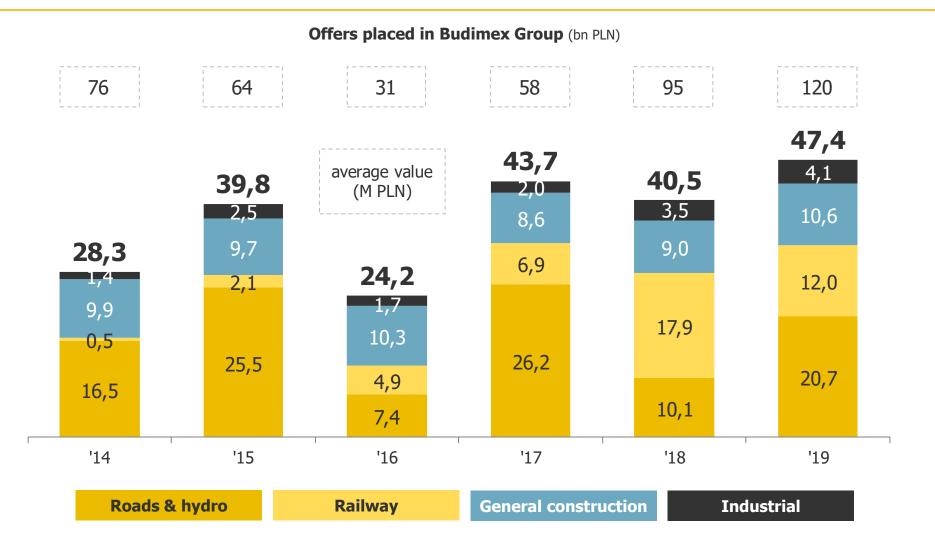
Infrastructure





Comment

- Record value of offers placed reached in '19
- Increase of activity on GDDKiA's market in '19 due to i.a. several second-hand projects launched

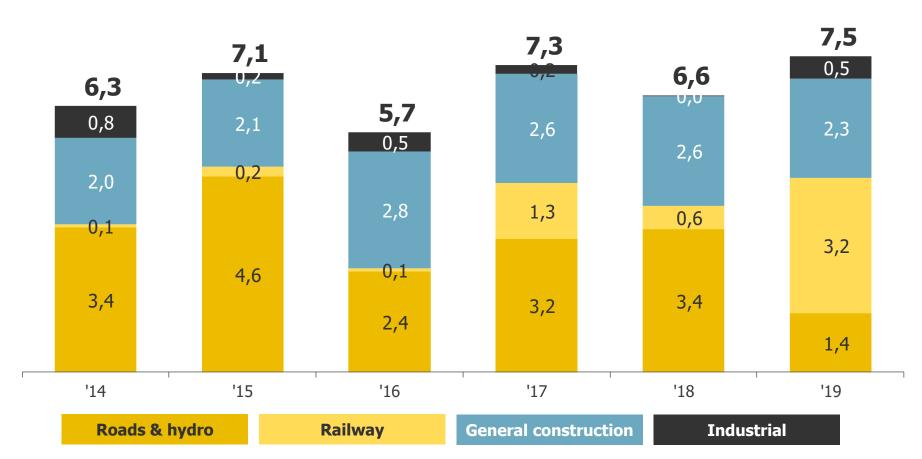




Comment

- Record high value of contracts signed in railway, mainly due to winning two big projects: railway No. 139: Most Wisła Zabrze & railway in Gdynia seaport
- Value of contracts signed in road segment shrank, but few GDDKiA projects are waiting to be signed in 1H'20

Contracts signed in Budimex Group (bn PLN)





Comment

- Backlog structure has changed significantly during recent quarters in favor of railway
- High focus on improving backlog's profitability





Real estate segment – FY'19 results



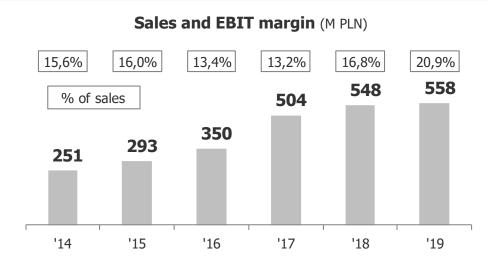
2.4.2 Real estate segment

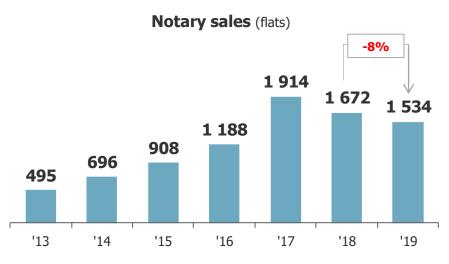


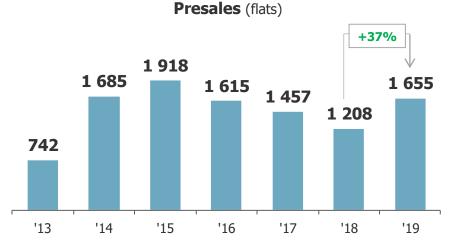
Comment

- Real estate segment improved gross margin by 2,1 p.p.
- Presales level was increased, mainly due to high sale of flats in Warsaw (+391 flats y-o-y) and launching new projects in Gdańsk and Wrocław

		FY'19	y-o-y dynamics
Sales		558	2%
Gross marg	jin	137	11%
	% sales	24,6%	2,1 pp.
EBIT		117	27%
	% sales	20,9%	4,1 pp.
Net profit		97	27%
	% sales	17,4%	3,5 pp.





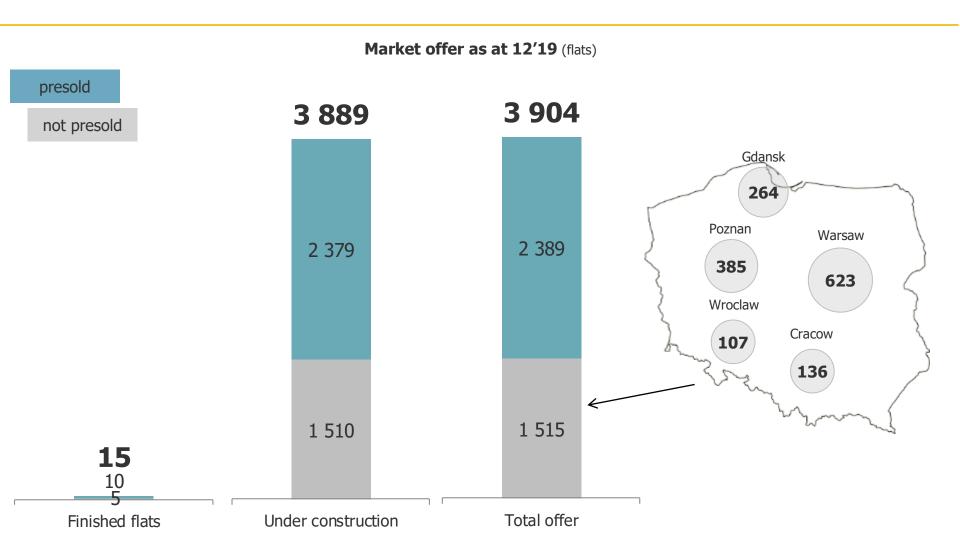


2.4.2 Real estate segment



Comment

- Market offer in 12'19 was slightly lower than in 09'19
- In 12'18 land bank amounted to 8 346 flats





Services segment – FY'19 results



2.4.3 Services



Comment

- Services results in FY'18 encompassed Elektromontaz Poznan and BIG that were disposed in 3Q'18 (+44 M PLN impact in 3Q'18)
- Since 07'19 Budimex began full consolidation of FBSerwis Group's results
- +35 M PLN one-off effect on the financial activity result level due to revaluation of 49% stake in FBSerwis to fair value

		FY'19	y-o-y dynamics
Sales		278	176%
Gross marg	in	39	177%
	% sales	14,1%	0,0 pp.
EBIT		23	-54%
	% sales	8,3%	-41,7 pp.
Net profit		45	28%
	% sales	16,2%	-18,9 pp.

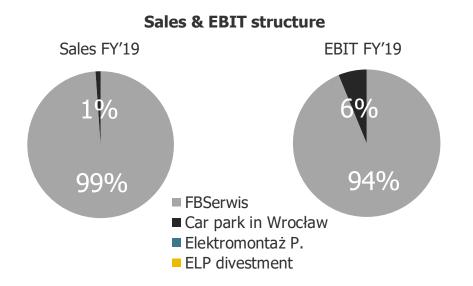
Group's services segment composition

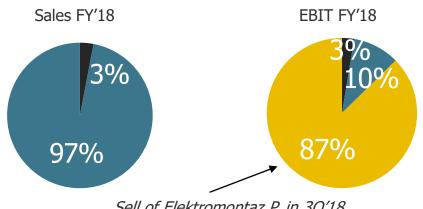
fbserwis

- environmental services, infrastructure maintenance, facility management, energy efficiency services
- 100% share (as at 31.12.2019)
- full consolidation since 07'19



- construction & administration of underground car park in Wroclaw (concession)
- 51% share
- full consolidation





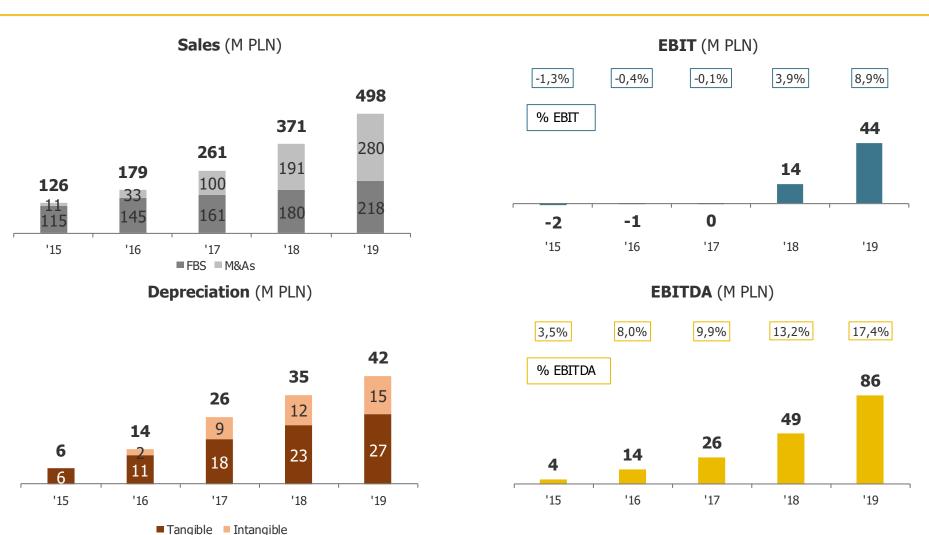
Sell of Elektromontaz P. in 3Q'18 (+44 M PLN effect)

2.4.3 FBSerwis – key financial data



Comment

- **Sales structure in '19:** Waste Management 63%, Infrastructure Maintenance 27%, Facility Management & Street Lightening 10%
- Intangible depreciation has a significant share in total depreciation (financial asset from PPA of M&As)



2.5 Employment

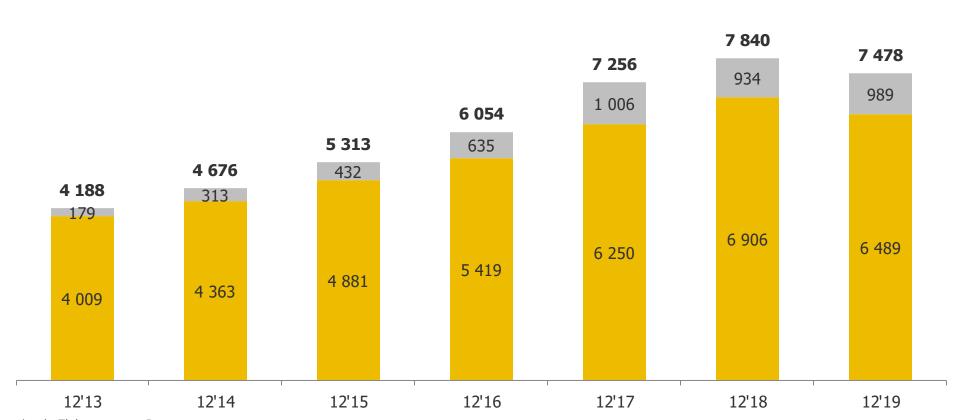


Comment

- The employment felt slightly in '19, mainly due to limitation of exposure to the general construction market
- Taking control over FBSerwis Group in 07'19 increased employment of Budimex Group by ca. 1 000 people

Employment in Budimex Group*

■ Bx Group w/o FBS ■ FBS



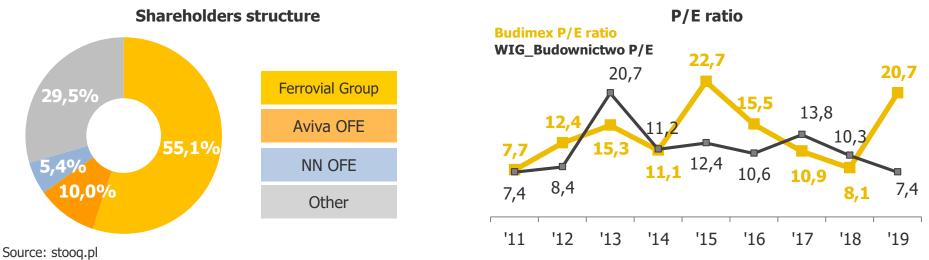
* w/o Elektromontaz Poznan

3. Budimex S.A. on WSE

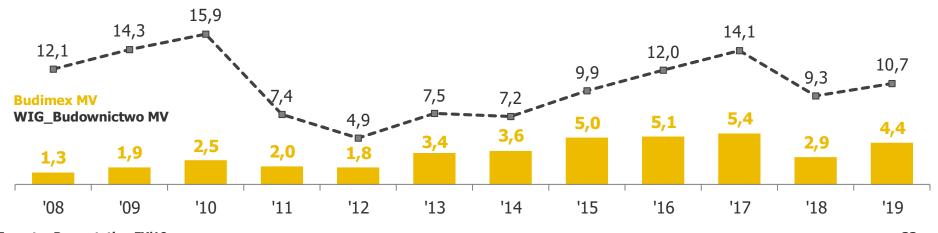


Comment

- Total pension funds' share in BDX amounts to 30-35%
- At the end of '19 Budimex's share prices faced a rebound



Budimex market value vs. WIG-Budownictwo aggregated market value (bn PLN)



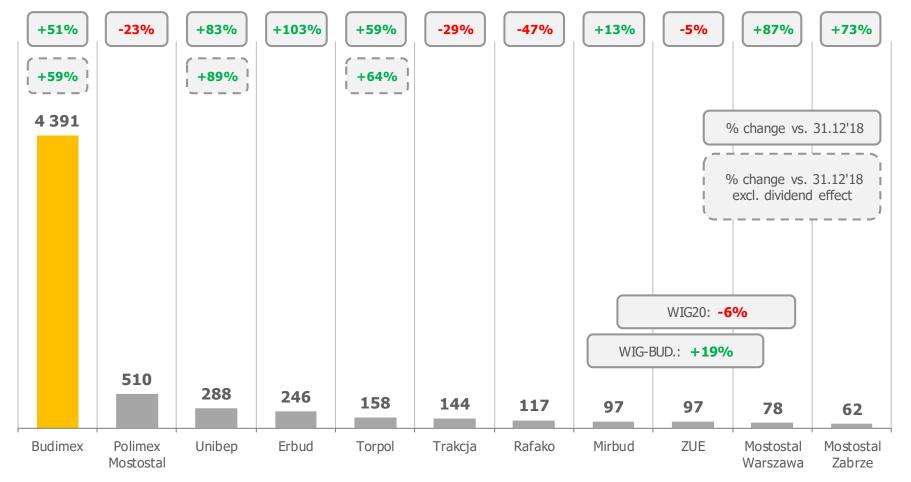
3. Budimex S.A. on WSE



Comment

 After declines in share prices in '18, in '19 market value of some construction companies, including Budimex S.A., faced a rebound





3. Budimex S.A. on WSE



Comment

 Budimex has been paying dividends for over 10 years and belongs to WIGdiv index

